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# Infantry Commandant's Force Update

## "Returning to the New Fundamentals"



# The Complex Operational Environment



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- War will **remain a contest of wills** and a **human**, political, and uncertain endeavor
- **Political guidance and military strategy will evolve** based on battlefield tactical progress, domestic and international popular support
- Hybrid threats will contain GPF and SPF components and will act ICW irregular/terrorist and criminal organizations (Russia, nKorea, Iran, Hamas, ISIS, narco-traffic cartels)
- Military operations will occur amongst multi-ethnic, multi-religious **civilian populations** in **complex and urban terrain**
- **Army forces will be called upon** to defeat enemy organizations, control terrain, secure populations, consolidate gains, and preserve freedom action for



# Long War Trends / Projected Threats

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- 13 years of conflict have degraded core competencies in Combined Arms Maneuver
  - Integration/deconfliction of CAS, CCA, FA, and mortars with direct fire planning/control and mounted/dismounted maneuver
  - Marksmanship fundamentals and leader training
  - Dismounted, non-GPS enabled land navigation and movement under load over extended distances
  - Mission Command On the Move and with analogue systems
  - Gap Crossing and Combined Arms Breaching
- Hybrid Threat TTPs present Soldiers with new tactical problems
  - Improvised Explosive Devices (anti-personnel / anti-vehicular)
  - Insider Threat / Suicide Attacks to drive a wedge between US and HNSF / civilian population
  - GPS jamming and information operations in the cyber domain
  - Use of Commercial Off the Shelf technology to emulate US

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# Developing Leaders for the Future War

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USAIS #1 priority is to develop innovative and adaptive leaders who can:

Lead

- Are competent, committed to the Army, and possess the highest moral character

Train

- Plan, Resource, Manage, and Execute realistic collective training based on an analysis of OE, mission, and threat

Fight

- Technically and tactically proficient in Decisive Action with emphasis on Combined Arms Maneuver in the Offense

Sustain

- Care for Soldiers and Families, maintain equipment,



# The “New” Fundamentals

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*Shoot: Train Leaders and Soldiers to engage enemy forces out to the maximum effective range of direct fire weapon systems and integrate indirect fires, attack aviation and joint fires into the scheme of maneuver to achieve decisive effects*

- Marksmanship Doctrine and Leader Training Program
- Integrated Weapons Training Strategy (IWTS)
- IFLIR Fielding to Enhance Sensor-to-Shooter Integration
- CAS / CCA / FA / Mortar Integration and Deconfliction with Direct Fire Plan and Scheme of Maneuver
- RWS-J and XM813 Upgrade



# The “New” Fundamentals

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*Move: Regain the ability to move and maneuver in complex terrain, both mounted and dismounted while navigating in a cyber-contested environment*

- Non-GPS Aided Land Navigation
- Dismounted Movement Facilitated by the Integrated Carriage System
- BCT 2020 Increases Mobility/Gap Crossing/ Haul Capabilities for SBCT and ABCTs
- AMPV Fielding to replace M113 FOV



# The “New” Fundamentals

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*Communicate: Regain proficiency with degraded/analog Mission Command to support Early Entry Operations while closing the gap between the Soldier and the Network*

- Army Mission Command Systems (AMCS) and the Tactical Internet (Capability Gaps from BDE to BN to CO)
- Digital vs. Analog Mission Command
- Nett Warrior, Soldier Waveform Radio, Joint Tactical Radio
- Mission Command On the Move (MCOTM)
- Leader Communication Skills



# The "New" Fundamentals

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*Survive: Counter asymmetric tactics to protect the force and sustain high tempo operations*

- Advanced Situational Awareness Training
- Dismounted Counter IED Master Trainer
- Counter-UAS
- BCT level EW/counter-cyber capabilities
- Stryker Double V Hull (DVH) Fielding
- Modular Soldier Protection System





# Conclusion

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- Future conflict will require agile and adaptive leaders to operate in complex environments; defeat hybrid threats; and conduct offensive, defensive, and stability operations to achieve National objectives
- The fundamentals of “Shoot, Move, Communicate, and Survive” remain relevant to future conflict; creative leaders will adapt these fundamentals to the particular circumstances of future conflict
- The Infantry School is dedicated to providing the highest level of Professional Military Education and Functional Training possible to meet the requirements of the Operational Force



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# Questions/ Discussion



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# Back Up Slides

- Introduction (1 min)
- Future of Conflict Video (2 min)
- The Complex Operating Environment (2 min)
- Long War Trends / Projected Threats (3 min)
- Developing Leaders for Future Conflict (6 min)
- The “New Fundamentals” (16 min)
  - Shoot
  - Move
  - Communicate
  - Survive
- Past Conflict Video and Conclusion (5 min)
- Questions / Discussion (5 min)



# Input Matrix

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Issue/ Initiative: Respondent:	Shoot:	Move:	Communicate:	Survive:
USAIS/ OCOI	-Marksmanship Doctrine -Javelin Course -IWTS -LMAMs -CAS/CCA/FA/Mortar Int. w/DF and Mnvr	-JLTV -Map & Compass Land Navigation -Soldier's Load	-AMCS Gaps from BDE-BN-CO -MCOTM -Digital vs. Analogue MC -Battery Weight	-ASA (B&A) -Dismounted CIED Master Trainer -Combative Master Trainer -CSFF -TC3/ RFR
TCM-IBCT	-CDTE/ XM-25	-ULCV	-Net Warrior -Soldier Waveform Radio	-Body Armor vs. Soldier Load -Counter UAS
TCM-ABCT	-IFLIR Fielding to RCN SQDNs	-M113 FOV Upgrade to AMPV	-MCOTM	-M1, M2, M109 SWaP -BCT Level EW/counter-cyber capabilities
TCM-SBCT	-RWS-J -30mm Upgrade	-SBCT 2020 Mobility/ Haul Improvements	-BFT-2 & WIN-T Fielding	-DVH Fielding
TCM-Soldier	-Marksmanship Fundamentals -FWS-I	-Soldier's Load/ Integrated Load Carriage System	-Net Warrior -Soldier Waveform Radio -Joint Tactical Radio	-Modular Soldier Protection System -Tactical Commo and Protection System (TCAPS)
198 <sup>th</sup> IN BDE	-Marksmanship Training			
199 <sup>th</sup> IN BDE	-Marksmanship Leader Training			
ARTB				
316 <sup>th</sup> CAV BDE				



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# The Future of Conflict



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# The Past as a Prologue